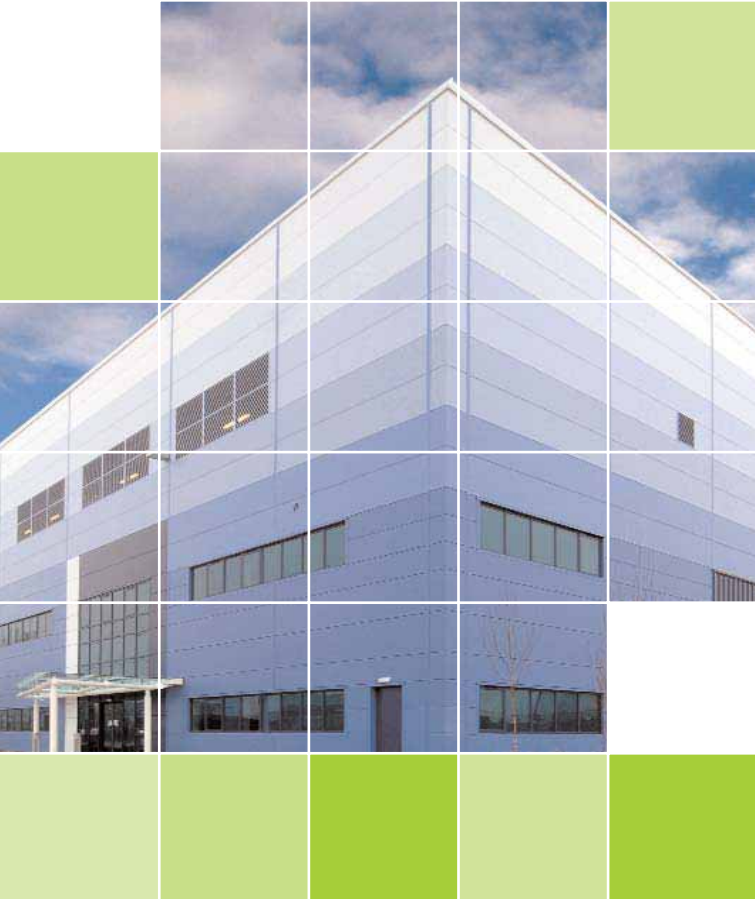


Regeneration strategy 2008 - 2013



Prosperity



People



Place

Foreword

We agreed a regeneration strategy in 2001 and have had great success in improving the life chances of people in this borough. We have seen magnificent strides taken to improve the educational performance of our children, which gives them a better head start in life and this was recognised by the council being awarded Beacon Status for Transforming Secondary Education in 2003. The development of children's centres has also been a major success with an 84% increase in childcare places.

We have also been successful in ensuring that the design of buildings we commission is exemplary and we are fortunate to have a significant number of those buildings receiving prestigious national and international awards. The borough has also become internationally recognised for its public art through both the A13 Artscape and more recently in Barking Town Centre. This brings attention and interest to our borough, from around the world and is an example of the ambition the council has for improving where we live.

Private sector investment is at last taking place in Barking Town Centre after 15 years of stagnation and the borough is now seen as a key area for growth in the London part of the Thames Gateway with commitments in place to allow areas like Barking Riverside to happen.

As you will see from this strategy, it is clear that we still have major challenges to address, particularly around people's skills, and this revised regeneration strategy for the next five years will provide renewed focus on activity to improve the prosperity and quality of life for our residents in the future.

“Together we will build communities and transform lives”



Councillor Kallar
Lead member for regeneration

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Our regeneration strategy 2001-07

In 2001, Barking and Dagenham Council published its first regeneration strategy to improve the social, economic and environmental well-being of the borough. The key objectives were to:

- Improve educational attainment;
- Develop skills and lifelong learning and improve the employability of local people;
- Widen the employment opportunities in the borough and attract well-paid jobs;
- Widen the choice of housing available within the borough;
- Provide new public transport links both within the borough and to areas of growth outside; and
- Build closer and better partnerships both within and outside the borough.

We have made significant progress towards achieving these objectives over the last seven years, for example:

- 74% increase in people progressing to university;
- 27% of the population have a Level 3 qualification;
- Major improvements in school attendance and achievement;
- Beacon Status for Transforming Secondary Education in 2003;
- 84% increase in the number of childcare places;
- 1500 new jobs in Dagenham Dock;

- Increase in economic activity rates for women;
- 938 new affordable homes built;
- Award winning housing, including Tanner Street and Charlecote Road;
- Progress on Docklands Light Railway (DLR) extension from Beckton to Dagenham;
- Reduction in death rates from cancer (18%) and strokes (21%);
- Reduction in mental health admissions (13%)
- Significant investment in new health facilities by the Primary Care Trust; and
- A growing reputation for building design and a recognised destination for public art.

But, there is more to do

Despite these successes there are still people who are more disadvantaged and unable to secure work than residents in our neighbouring boroughs. Even with the opportunities that exist in East London, Barking and Dagenham still has many people:

- Below the London average of adult basic skills;
- Unemployed (increased to 5.3% compared to 4.5% in 2002);
- On low income (lowest average in London); and
- With poor health and high levels of worklessness.

Other factors include:

- Housing - 70% increase in people on the waiting and transfer lists;
- Inability to afford anything other than social rented housing;
- High rates of young people not in employment, education or training;
- A high rate of teenage pregnancy; and
- Average life-expectancy below the London average.

Opportunities

At the same time as reviewing what has and has not been achieved, it is important that we consider the opportunities that exist now and in the future, so that we can focus action and resources to meet the challenges described above.

Olympics 2012

The Olympics being held three miles away in Stratford will provide a stimulus for the whole of East London. We have already identified how we will take advantage of being the borough that is the “Gateway to the Games”, and we will use our location to make sure our businesses and residents take full advantage of the investment now and in the next five years.

Thames Gateway

The Thames Gateway was first discussed in 2000 and since then it has risen up the Government agenda to become an area

that is now seeing priority action. The London Thames Gateway Development Corporation (LTGDC) was established to make sure that regeneration is delivered in the Thames Gateway area. The LTGDC area covers a lot of our riverfront and has acted as a catalyst to the progress of projects already underway in Barking Town Centre, where over 1100 new homes have either been built or are under construction. More investment in this area will provide more opportunities for new jobs and new homes.

Local Enterprise Growth Initiative

In 2006 we achieved £15 million under the Local Enterprise Growth Initiative (LEGI), a Government programme to boost business and enterprise in deprived areas. Using LEGI funding we will build two Enterprise Centres in the borough by 2010, providing opportunities for local people to start new businesses.

Borough context

The regeneration strategy is one of the key documents that will help to deliver our community strategy “Building Communities, Transforming Lives”. By outlining what the Council and its partners will deliver over the next five years, we will make a direct contribution to achieving the aims set out in the community strategy. The regeneration strategy sits alongside key policy documents such as the Local Development Framework, the Housing Strategy and the five year plan for transport – the Local Implementation Plan.

Our regeneration strategy 2008-13

Following the evaluation of the first strategy and showing the progress that we made, the challenges we need to address and the opportunities that we have, our regeneration strategy for the next five years will be based on these three objectives:

- Increasing the **prosperity** of our residents and business community.
- Improving the quality of life for all **people** in our community.
- Creating an attractive and sustainable **place** that promotes pride and a sense of belonging.

Key outcomes and impacts

Below are the outcomes that we would like to achieve over the next five years.

Prosperity

- A higher employment rate.
- Improved educational attainment.
- Higher skill levels for adults and young people.
- Increase in entrepreneurial activity.

People

- Housing of an appropriate type and size.
- Improved accessibility particularly via public transport.
- Improved parks and open spaces for local communities.
- Continuous and effective engagement with our community, partners and businesses.

Place

- Regenerated Dagenham.
- Rejuvenated and low carbon Barking.
- A new place at South Dagenham.
- Barking Riverside starting to take shape.

Our guiding principles

We will have four principles, which will guide our activities in achieving the outcomes above:

- Work in partnership to increase resources and investment.
- Maximise external funding.
- Engage our community and partners in the regeneration programme.
- Make sure that all areas and communities benefit from the investment in Barking and Dagenham.

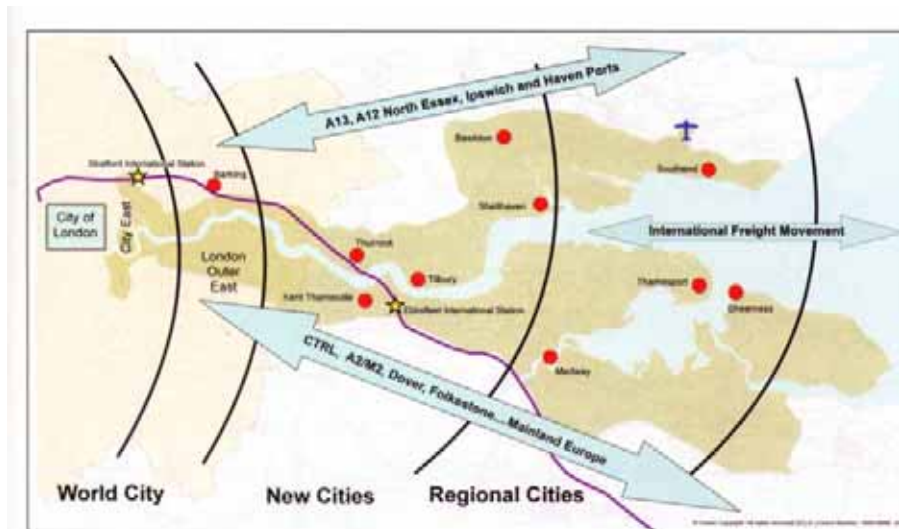
The regional context

The borough is situated in East London, which both the Government and the Mayor of London have identified as the priority area for development of new homes and jobs to allow London to grow and sustain its place as a world city.

With our excellent transport links, quality of open space and history, an abundance of land for new homes (26,000) and jobs (12,000), the borough is right at the heart of the focus on East London for the next 20 years.

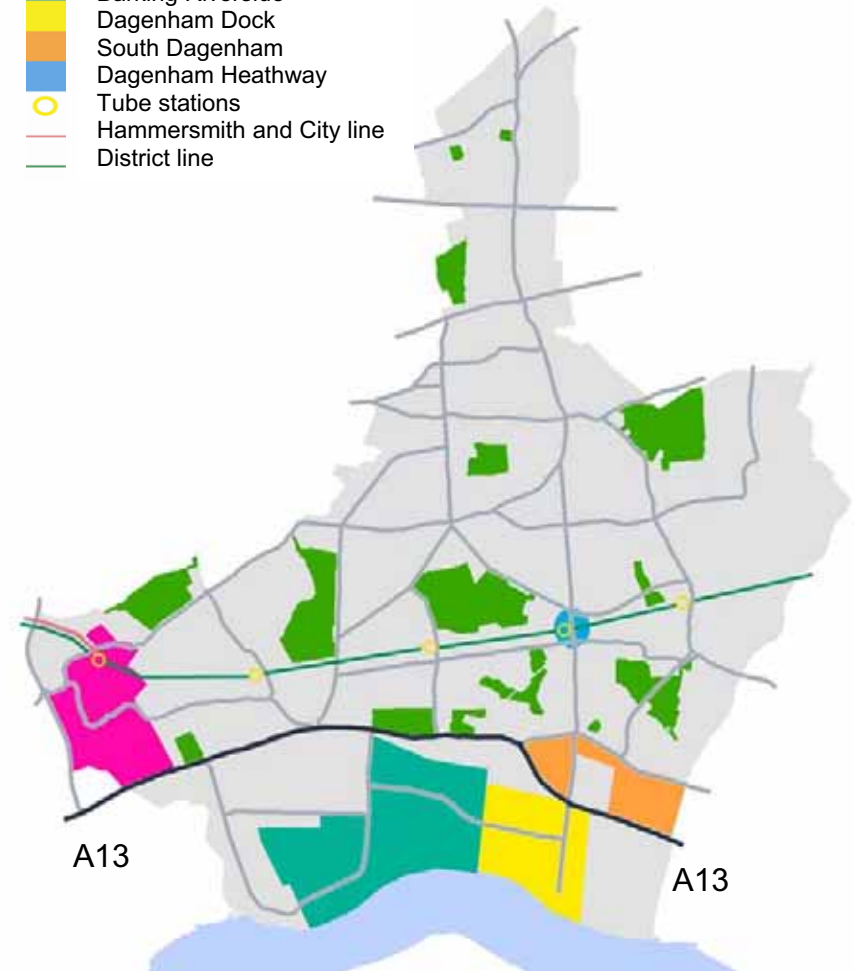
We are only ten minutes from the London 2012 Olympic site at Stratford, with its international rail station, which adds to the opportunities that we have within the borough.

Barking and Dagenham in Regional Context

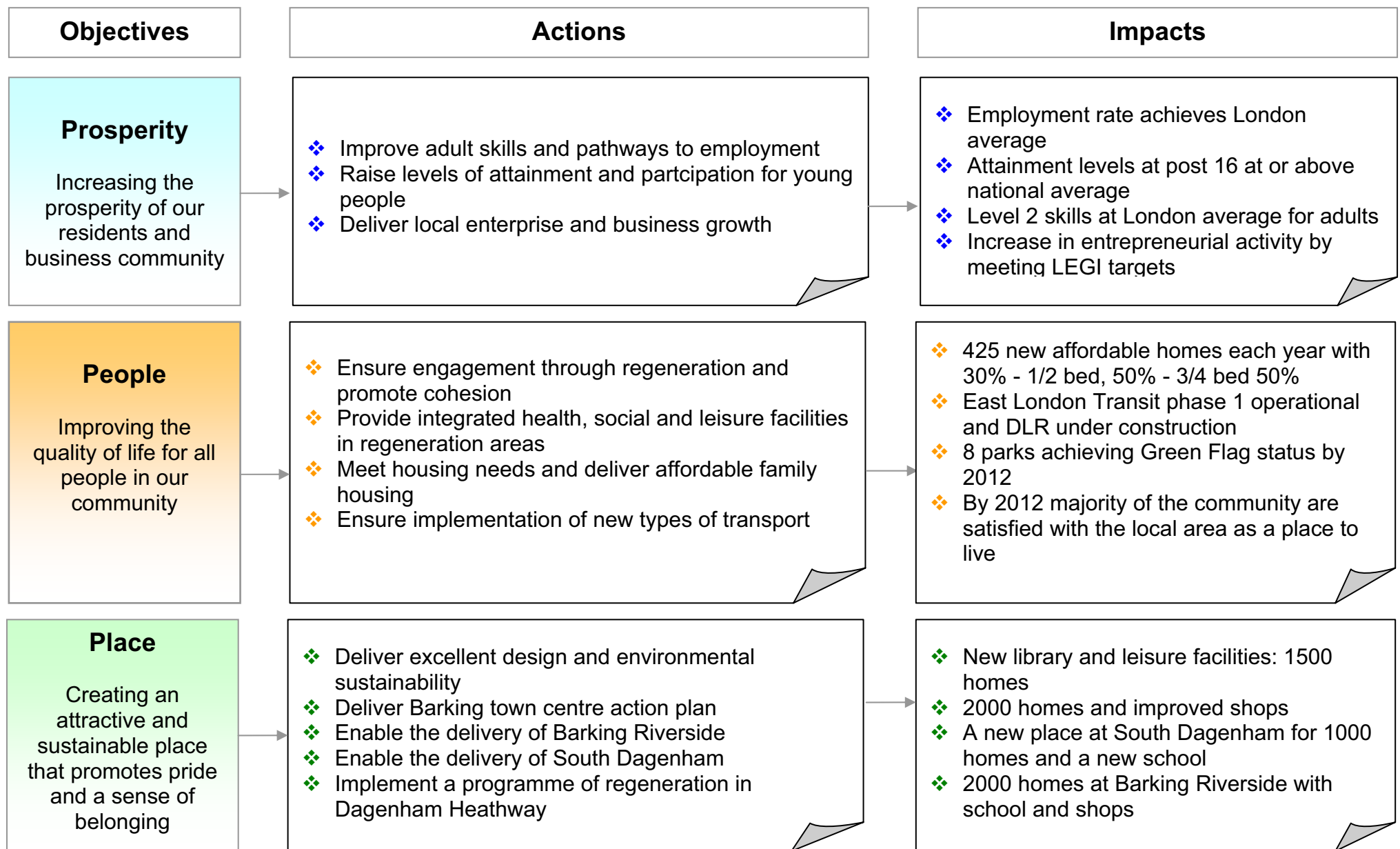


Regeneration areas in Barking and Dagenham

- Barking town centre
- Barking Riverside
- Dagenham Dock
- South Dagenham
- Dagenham Heathway
- Tube stations
- Hammersmith and City line
- District line



Our Three Key Objectives



Improve adult skills and pathways to employment

We are committed to enabling job creation, raising skill levels and promoting business growth. Through our success in attracting external funding we will create an enterprise culture, improve the range and frequency of support provided to local businesses and make Barking and Dagenham a more attractive place for businesses to locate. People will be provided with the information, advice, support and guidance they need to take advantage of employment opportunities. We are also committed to providing accessible childcare, integrated with health, family support, training and education services which meets parents needs.



John Perry Nursery



Low levels of adult literacy and numeracy will be addressed through the work led by the adult basic skills initiative and the Adult College, often in partnership with organisations in the voluntary sector. Skills for Life courses are widely available to local residents and to Council employees, and have received a number of awards for its high quality work.

Employment opportunities for hard to reach groups will be improved through high quality job brokerage and customised training programmes in key growth sectors, such as health and social care, construction and retail. In this way we will support priority groups into employment, education or training by working in partnership with colleges and training providers to improve the range of courses and qualifications available.

- Key Activities:**
- ❖ Improve pathways into employment
 - ❖ Increase the employment rate
 - ❖ Secure sufficient childcare places to meet parents needs
 - ❖ Improve adult's basic skills in order to improve their employability

- We will measure our success by:**
- ❖ Reducing the % of people who are employment deprived to 5.41% by 2008/9
 - ❖ Ensuring 465 unemployed people are in employment of 16 hours a week or more for 13 consecutive weeks by 2008/9
 - ❖ 669 childcare places to be created by March 2009 and % of take up
 - ❖ Raising the total number of enrolments on literacy, numeracy, and language courses to 3797 by 2008/9

Increasing the prosperity of our residents and business community

Raise Levels of Skills and Attainment for Young People

We are taking many steps to make sure residents are equipped with the work-relevant skills they need. We will build on the improvements made in the range of educational support provided to looked after children and teenage mothers to raise their attainment and the quality of educational provision for disabled children. Working with communities, schools and Connexions we will maintain the improvement in reducing the number of young people not in education employment or training.

Our flagship project, the Barking Learning Centre, will provide a range of courses. These relate to jobs in public service and give opportunities for residents to improve their skills

and qualifications through an innovative partnership between higher and further education providers. The new Foyer in Barking Town Centre will provide training opportunities to equip homeless young people with the skills they need to improve their employment chances.

The Foyer



Barking Learning Centre



Key Activities:

- ❖ Reduce the number of young people not in education, employment or training (NEET)
- ❖ Increase the numbers of young people progressing to higher education
- ❖ Improve the provision and accessibility of courses for young people in the key London East employment sectors in order to develop the workforce for the future
- ❖ Increase the number of pupils reaching national standards at age 16

We will measure our success by:

- ❖ Reducing the number of 16-18 year olds not in education, employment or training (NEET) to 9% by 2008/9
- ❖ Increasing the number of young people gaining a place at university to 508 by 2008
- ❖ Ensuring all schools offer courses in at least one key employment sector by 2008/9
- ❖ Ensuring 60% of pupils reach national standards at age 16 by 2008/9

Increasing the prosperity of our residents and business community

Deliver local enterprise and business growth

Barking and Dagenham has been successful in attracting £15.5 million in the first round of the Local Enterprise Growth Initiative (LEGI). During the next three years (until ****) this money will be used to take the 'enterprise message' to the most disadvantaged areas of the borough. Residents will be supported to start up their own businesses; specialist advisers will work in all schools to develop the skills of entrepreneurship with children and young people and the voluntary sector will promote the development of social enterprises. Managed workspaces will become available at preferential rates to encourage the creation of new businesses, and support will be provided to existing businesses to become more competitive.

The Malthouse



Voltac building, Dagenham Dock

At Dagenham Dock significant investment is being made, and it will become home to a Sustainable Industry Park to encourage the establishment of environmental businesses and promote high-value manufacturing. We are keen to develop existing partnership arrangements with the Centre for Excellence in Engineering and Manufacturing Excellence (CEME) to attract high technology manufacturing and engineering companies to the borough.

We will create vibrant and prosperous town centres at Barking Town Centre and Dagenham Heathway, which will be attractive for retailers, other businesses and shoppers. Our plans are to provide a hub for cultural industries and expand on the Malthouse, a historic building home to creative industries, through provision of a creative network for Barking and the development of additional workspace.

Key Activities:

- ❖ Support the sustainable growth and reduce the unnecessary failure of locally owned businesses
- ❖ Provide LEGI business centres offering accommodation for new businesses
- ❖ Increase total entrepreneurial activity amongst the population in deprived areas
- ❖ Enable and encourage the provision of new business space

We will measure our success by:

- ❖ Achieving a 3.25% annual increase in VAT registered businesses
- ❖ Creating a LEGI business centre at Barking and one in Dagenham, offering 60,000 sq ft of business space by 2010
- ❖ Closing the gap year on year against the national Total Entrepreneurial Activity (TEA) Index and exceed the national TEA rating by 2015
- ❖ 1.0 million square feet provided of new business floorspace by 2013

Ensure engagement through regeneration and promote cohesion

Engaging the local community is an essential part to achieving our ambitions to act as full partners in the regeneration process. We will continue to involve local people at every stage of project initiation, delivery and evaluation, and we will make sure their needs are taken into account in shaping the places created for and by the people.

We plan to engage more with our residents, community groups, and partners on an ongoing basis. We will hold events with them to make sure the content of this strategy fully reflects local needs and the wishes of our stakeholders. The strategy has gone through a formal consultation period during which time it was widely publicised and comments on the draft were encouraged.

As regeneration plans for individual developments are progressed we plan to engage in genuine consultation to make sure stakeholders have a role in shaping regeneration. We are also increasing the capacity and opportunities for our community to engage in service delivery through neighbourhood management teams, community development trusts and community ambassador schemes. Using such a variety of mechanisms we plan to involve and empower our community.



Key Activities:

- ❖ Ensure our community is effectively engaged in the regeneration of the borough
- ❖ Ensure continuous and effective dialogue with our business partners
- ❖ Involve the community and voluntary sector in the regeneration of the borough

We will measure our success by:

- ❖ Engage at least 1,000 residents in local regeneration programmes by 2010
- ❖ Implementation of an ongoing process of engagement, with the possibility of setting up a Business Forum
- ❖ Ensure at least ten meetings per year to engage the voluntary sector in regeneration

Improve the quality of life for all people in our community

Provide integrated health, social and leisure facilities in regeneration areas

Dagenham Heathway Improvements



Barking Child and Family Health Centre

Through our extended schools programme and children's centres we plan to integrate community and health facilities to provide a hub for the community. We are strengthening our neighbourhood centres through a programme of work to regenerate local shopping parades.

We want to encourage participation in cultural and artistic activities and make sure they are accessible to all. Our ambitious public arts programme is testament to this. Lighting major landmarks, such as the Abbey ruins, the Catch and public art on roundabouts will create thought provoking gateways into the borough. Public realm (public space) improvements also mean that the streetscape is safe, attractive, accessible and well maintained.

The London 2012 Olympic Games will help to increase the profile of sport and leisure in the borough and we will build on this by delivering a five-year sporting and cultural programme to promote the Games. A new leisure centre at Becontree Heath will also improve facilities and promote healthier lifestyles.

"The Catch" in Barking



Key Activities:

- ❖ Identify requirements for new social infrastructure
- ❖ Secure additional arts and cultural facilities to increase participation in and satisfaction with arts and cultural activities
- ❖ Improve accessibility of health services
- ❖ Increased public satisfaction with parks

We will measure our success by:

- ❖ Delivering 14 Children's centres by March 2009
- ❖ Ensuring 45% of residents are satisfied with museums, galleries, theatres and concert halls by 2009
- ❖ Ensuring there are three new health walk-in centres by 2008/9
- ❖ Increasing satisfaction levels of parks by 14%

Improving the quality of life for all people in our community

Meet housing needs and deliver affordable family housing

A step change is needed in our housing supply to accommodate the borough's growing population and the Thames Gateway developments. We will make sure that new housing is sustainable in design, with a choice of tenures and sizes. We will establish, with English Partnerships, a Local Housing Company to provide new locally managed affordable homes.

Hewetts Quay



Charlecote Road, Dagenham

A number of key development sites will be used to deliver an increase in housing supply, including over 10,000 new homes planned for Barking Riverside, 4,000 new homes in South Dagenham and 6,000 new homes in Barking Town Centre. But these developments will not be soulless housing estates: we will make sure accessible leisure, health, educational facilities and transport are a prerequisite to our regeneration vision.

We aim to provide mixed and balanced housing markets, including intermediate housing and new aspirational homes. Redevelopment of estates will provide a wider range of tenure choice, with 50% affordable homes on new developments. We will also take account of different housing needs and make sure we meet the demand for larger family homes. Work continues towards providing decent homes for all through the housing futures project, which has helped shape the future strategic development and improvement of the Council's housing stock.

Award winning housing at Tanner Street



Key Activities:

- ❖ Ensure affordable homes meet community needs
- ❖ Implement Supporting People Strategy and Older People Housing Strategy
- ❖ Reduce homelessness
- ❖ Deliver Decent Homes improvements
- ❖ Widen choice of housing
- ❖ Establishing a Local Housing Company

We will measure our success by:

- ❖ Ensuring there is 50% affordable housing on all new developments
- ❖ Providing an average of 66 supported homes per year until 2009/10 and an average of 10 new affordable homes per year are appropriate for older people
- ❖ Achieving a 50% reduction in households living in temporary accommodation by 2010
- ❖ Reducing the number of non decent local authority homes to *24.45% by 2008/9
- ❖ New schemes to provide an average of 50% 1/2 bed and 50% 3/4 + bed homes
- ❖ Local Housing Company established

*This figure excludes properties involved in Private Finance Initiative (PFI) bid

Improving the quality of life for all people in our community

Ensure implementation of new modes of transport

We have ambitious plans to improve accessibility. Barking station will be improved and will be attractive, accessible, and able to meet the demands on its capacity. East London Transit (ELT) will link Barking Town Centre with Barking Riverside and Dagenham Dock. We are also negotiating an extension of the DLR through Barking Riverside to Dagenham Dock. Planned improvements, new north/south routes and orbital bus links will mean previously isolated areas of the borough will be well served by public transport. Public realm improvements throughout the borough will provide attractive, accessible and well-maintained streetscapes.

Public realm in Dagenham



East London Transit



DLR



Key Activities:

- ❖ Secure implementation of major new transport systems by partnership working
- ❖ Improve public transport links between the north and south of the borough
- ❖ Improve local bus services for all the community
- ❖ Provide a streetscape that is attractive and well maintained

We will measure our success by:

- ❖ Implement Phase I of ELT by 2009/10; DLR under construction to Dagenham Dock by 2013
- ❖ Improved north/south orbital bus links
- ❖ Improved Public Transport Accessibility Level ratings
- ❖ Investing £15 million in the borough for streetscapes 2012

Creating an attractive and sustainable place that promotes pride and a sense of belonging

Deliver exemplary design and environmental sustainability

We are establishing goals to minimise our impact on the environment and we will seek to promote sustainability to all local businesses and residents. Barking town centre was designated an Energy Action Area in 2005, by the Mayor of London. As part of this and the regeneration in the town centre,

Millenium Centre at Eastbrookend Country Park



we are aiming to reduce carbon emissions from new building works by 33% on top of current building standards. Work is also underway to deliver a zero carbon development in the borough.

The Council's Green Office Guide, which is available to all, makes sure that we are leading by example to increase energy efficiency and reduce our carbon emissions. These projects will reduce our impact on the global issue of climate change.

We value our local natural environmental resources and we are working to protect and enhance the environmental assets of the borough for the benefit of

all, now and in the future. Green spaces not only improve biodiversity and improve air quality, but they also tackle the effects of future climate change in the borough. Through the green grid we will provide tree lined streets, wildlife corridors, cycle paths and improved parks. We will make sure there is wider community use and ownership of open spaces, especially where it contributes to healthy lifestyles and a reduction in crime and fear of crime.



Key Activities:

- ❖ Ensure that new developments are designed to the highest quality
- ❖ Ensure art is integrated in all new development proposals and in the public realm
- ❖ Ensure that parks and open spaces are improved and maintained to a high standard
- ❖ Reduce the carbon footprint in all new developments, and ensure high levels of environmental standards are met

We will measure our success by:

- ❖ 100% of new developments built to lifetime homes standards
- ❖ Agreeing/undertaking 15 arts projects by 2012
- ❖ Achieving 75% of annual action plan milestones from the Parks and Green Spaces Strategy by 2010/11
- ❖ Achieving a 11% reduction in carbon emissions in Barking Town Centre by 2020

Creating an attractive and sustainable place that promotes pride and a sense of belonging

Deliver Barking town centre action plan

Substantial investment is being made to improve Barking town centre. New modern offices, retail, leisure facilities and up to 6,000 new homes are being developed to create a town centre of choice. The East London Transit will provide a valuable transport link, bringing in residents from Barking Riverside to take advantage of shopping, leisure facilities and attracting audiences to The Broadway theatre.

Barking will be a bustling, pedestrian-friendly town centre, with plenty to do at night, thought provoking public art, and local shops offering a different range of goods and services to the mass market. Barking town centre will have a recognisably metropolitan feel, with modern high density housing, shops and offices and attractive public spaces and greenery, linked closely to the rest of East London by population, economy and transport services.

Developments in Barking Town Centre



Key Activities:

- ❖ Comprehensive improvements to Barking Station
- ❖ Collaborate with partners to bring forward development on other sites
- ❖ Develop and agree comprehensive redevelopment of the Gascoigne Estate
- ❖ Secure implementation of major new transport systems by partnership working
- ❖ Redevelopment of the Lintons

We will measure our success by:

- ❖ Completing interim improvements to Barking Station by 2010 which will make the station safer and more accessible
- ❖ Agreeing five major planning applications by 2010 to develop over 1500 homes
- ❖ Starting the redevelopment of Gascoigne by 2009
- ❖ Commencing plans on the Lintons in 2008

Creating an attractive and sustainable place that promotes pride and a sense of belonging

Enable the delivery of Barking Riverside



Barking Riverside Proposals

Superb facilities, good quality public transport and high quality homes of different sizes, tenure and density overlooking the waterfront will make Barking Riverside a truly sustainable community

We have one of the largest brownfield sites at Barking Riverside to create a high standard, modern sustainable development. Each neighbourhood being developed will feel and look distinctly different with key transport links from the DLR and ELT. The plan is to build 11,000 homes with at least 30% available for families. New health and community facilities, transport links, shops, bars and restaurants will create neighbourhoods of choice for people to enjoy the waterfront for generations to come.



Key Activities:

- ❖ Approve planning applications for Stage I and II
- ❖ Secure funding for first local centre
- ❖ Agree governance and establish Community Development Trust
- ❖ Extension of major transport links
- ❖ Agree governance and establish Local Housing Company

We will measure our success by:

- ❖ Design Codes agreed for Stage I and II
- ❖ Construction started for new primary school, health and community facilities by 2008
- ❖ Ensuring the Community Development Trust is operational by 2008
- ❖ Ensuring DLR has Transport and Works Act approval by 2009
- ❖ Local Housing Company set up by 2008

Creating an attractive and sustainable place that promotes pride and a sense of belonging

Enable the delivery of South Dagenham

South Dagenham will become a "Green Village", close to the wind turbines at Ford and a Sustainable Industrial Park at Dagenham Dock. South Dagenham will be known and sought after for its environmentally sustainable housing and as a Centre of Sporting Excellence for our local clubs, which will allow them to compete at the highest level.

Goresbrook Parade



There is the potential for over 4,000 new homes together with community facilities, such as leisure and health centres and schools. This will not only make a major contribution to the economic, social and environmental improvements of the borough but attract investment to the north of Dagenham. Residents will enjoy excellent transport links with plans to extend the DLR to provide a direct link to the City and Canary Wharf, alongside the ELT links to Barking town centre.



Dagenham Dock Interchange

Key Activities:

- ❖ Agree programme for development of Goresbrook Parade and Chequers Corner
- ❖ Agree development of South Dagenham West
- ❖ Secure partner commitment to proposals for Centre of Sporting Excellence at South Dagenham East
- ❖ Secure land at Dagenham Dock Station for new interchange

We will measure our success by:

- ❖ Ensuring Chequers Corner development is underway by 2010
- ❖ Ensuring South Dagenham West development is underway by 2015
- ❖ Ensuring Centre of Sporting Excellence at South Dagenham East development is underway by 2010
- ❖ Delivering a new East London Transit/C2C interchange at Dagenham Dock by 2009

Creating an attractive and sustainable place that promotes pride and a sense of belonging

Implement a programme of regeneration in Dagenham Heathway

We are committed to making sure that existing communities in Dagenham benefit from the regeneration opportunities in the borough. Work is underway to strengthen the identity of Dagenham so that residents enjoy improved facilities and a livelier shopping centre. A new library and customer service centre at Dagenham Heathway will provide first class services and a landmark building, designed to the highest modern standards.

Plans for Dagenham Heathway



This will be combined with improvements to modernise the streetscapes and increase pride in the area.

Traditional housing on the Becontree Estate



We also want to

develop plans to revitalise the Becontree Estate and provide modern public facilities. Work is already underway to provide new and improved leisure centre in Becontree Heath.

Key Activities:

- ❖ Deliver improved facilities for the local community
- ❖ Complete new library at Dagenham Heathway
- ❖ New leisure centre at Becontree Heath
- ❖ Complete Dagenham job brokerage office

We will measure our success by:

- ❖ Completion of new facilities by 2008/09
- ❖ Completion of new library by 2010
- ❖ Completion of new leisure centre in Becontree Heath by 2010
- ❖ Job brokerage office completed by 2008

Glossary

Affordable housing

A proportion of housing is targeted at or reserved for people who are unable to compete effectively in the existing market housing.

Barking and Dagenham Partnership

The Council's Local Strategic Partnership, which works with local private, public, business and the voluntary and community sectors to improve the social, economic and environmental issues of the borough. The Partnership ensures the Community Strategy and Local Area Agreement meets its objectives in improving the lives of the community.

Biodiversity

The diversity of animals and plants.

Community Engagement

A term referring to how stakeholders in communities are consulted and involved to determining their needs and ways of addressing these.

Connexions

A universal service for 14 -19 year olds to support young people by increasing their engagement in education, employment and training through the Learning and Skills Council.

Carbon emissions

This is the impact of various greenhouse gases on climate change.

Cultural Industries

Industries that generate employment and sales opportunities for local creative workers within a range of activities, such as advertising, printing and design.

Energy Action Area

The Mayor of London has designated Barking town centre as an 'energy action area' (EAA) in Barking and Dagenham. Each area will use sustainable energy technologies to power developments, improve energy efficiency and become low carbon communities. Developers are encouraged to use more sustainable energy technology in new developments to reduce emissions of carbon dioxide.

Environmental Sustainability

Long-term maintenance of environmental components and functions for future generations in reducing unacceptable change in the natural environment.

Hard to Reach Groups

Groups who are considered difficult to engage with because of social, cultural, language or physical barriers making it

more difficult for service providers to consult with them.

Local Enterprise Growth Initiative (LEGI)

LEGI is a national initiative worth £15.5 million for Barking and Dagenham to promote enterprise and investment in deprived areas with a view to boosting productivity and economic potential.

London Thames Gateway Development Corporation (LTGDC)

An Urban Development Corporation that has been charged with redevelopment of two East London areas in the Thames Gateway; The Lower Lea Valley (Hackney, Tower Hamlets, Newham and Waltham Forest) and London Riverside covering Newham, Barking and Dagenham and Havering.

LTGDC from October 2005 took over certain planning functions from councils within these designated areas.

Mixed-use Development

Development for a variety of activities on single sites or across wider areas such as town centres.

Public Realm

Publicly owned streets, sidewalks, rights-of-ways, parks and other publicly accessible open spaces as well as, public buildings and facilities.

Social Infrastructure

Services or facilities and other social support measures in a community that are necessary for the adequate functioning of that community, which contribute to its overall sustainability and the ultimate well-being of its residents.

Sustainable Development

Physical developments, which achieve the following four goals at the same time:

- Recognising the needs of everyone through social progress;

- Protecting the environment effectively;
- The use of natural resources; and
- Ensuring high and stable levels of economic growth and employment are maintained.

Thames Gateway

Is the area extending from the Blackwall Tunnel eastwards both north and south of the River Thames into Kent and Essex. This area has been confirmed by statutory planning guidance as an area for major regeneration.



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